

第 4 期

平成 25 年度 (2013 年度)

収 支 予 算 書

自 平成 25 年 4 月 1 日 (2013.4.1)

至 平成 26 年 3 月 31 日 (2014.3.31)

公益財団法人 日本バレーボール協会

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## 第4期・収支予算書

2013年4月1日から2014年3月31日まで

(単位:千円)

| 科 目                 | 当年度              | 前年度              | 増減               |
|---------------------|------------------|------------------|------------------|
| <b>I 一般正味財産増減の部</b> |                  |                  |                  |
| <b>1. 経常増減の部</b>    |                  |                  |                  |
| <b>(1) 経常収益</b>     |                  |                  |                  |
| 基本財産運用益             | 850              | 840              | 10               |
| 特定資産運用益             | 60               | 60               | 0                |
| 受取メンバー制度登録料         | 209,650          | 210,820          | △ 1,170          |
| <b>事業収益</b>         | <b>1,712,089</b> | <b>1,557,720</b> | <b>154,369</b>   |
| 協賛金収益               | 835,410          | 583,695          | 251,715          |
| 入場料収益               | 613,800          | 364,484          | 249,316          |
| 業務受託料収益             | 25,250           | 250,250          | △ 225,000        |
| 興行権料収益              | 3,000            | 5,000            | △ 2,000          |
| 放映権料収益              | 1,050            | 34,050           | △ 33,000         |
| 広告料収益               | 2,430            | 2,930            | △ 500            |
| チーム参加料収益            | 53,964           | 53,798           | 166              |
| 大会プログラム販売収益         | 15,210           | 10,668           | 4,542            |
| 公認ルールブック販売収益        | 37,380           | 46,250           | △ 8,870          |
| 用具等公認・検定料収益         | 54,595           | 54,595           | 0                |
| 肖像素材使用料収益           | 18,000           | 30,000           | △ 12,000         |
| 物品販売売上収益            | 10,000           | 10,000           | 0                |
| 携帯サイト関連収益           | 20,000           | 30,000           | △ 10,000         |
| その他の事業収益            | 22,000           | 82,000           | △ 60,000         |
| <b>受取補助金等</b>       | <b>108,769</b>   | <b>125,909</b>   | <b>△ 17,140</b>  |
| JOC選手強化委託金          | 57,000           | 55,000           | 2,000            |
| スポーツ振興基金助成金         | 6,000            | 6,263            | △ 263            |
| 競技強化支援事業助成金         | 6,000            | 5,000            | 1,000            |
| スポーツ振興くじ助成金         | 32,769           | 31,646           | 1,123            |
| その他補助金助成金           | 7,000            | 28,000           | △ 21,000         |
| <b>受取負担金</b>        | <b>0</b>         | <b>3,840</b>     | <b>△ 3,840</b>   |
| <b>受取交付金</b>        | <b>34,500</b>    | <b>20,300</b>    | <b>14,200</b>    |
| JOC交付金              | 28,000           | 14,000           | 14,000           |
| 日体協交付金              | 6,500            | 6,300            | 200              |
| <b>受取寄付金</b>        | <b>5,000</b>     | <b>119,000</b>   | <b>△ 114,000</b> |
| 雑収益                 | 18,105           | 15,461           | 2,644            |
| <b>経常収益計</b>        | <b>2,089,023</b> | <b>2,053,950</b> | <b>35,073</b>    |
| <b>(2) 経常費用</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>事業費</b>          | <b>1,805,174</b> | <b>1,709,497</b> | <b>95,677</b>    |
| 役員報酬                | 19,384           | 19,380           | 4                |
| 給料手当                | 135,335          | 99,800           | 35,535           |
| 賞与引当金繰入額            | 5,988            | 4,790            | 1,198            |
| 臨時雇賃金               | 12,600           | 23,025           | △ 10,425         |
| 退職給付費用              | 12,540           | 8,514            | 4,026            |
| 福利厚生費               | 23,620           | 19,250           | 4,370            |
| 旅費交通費               | 400,307          | 383,837          | 16,470           |
| 海外派遣費               | 48,670           | 65,605           | △ 16,935         |
| 通信運搬費               | 13,445           | 15,066           | △ 1,621          |
| 減価償却費               | 3,381            | 8,408            | △ 5,027          |
| 消耗什器備品費             | 1,744            | 2,530            | △ 786            |
| 消耗品費                | 41,442           | 41,307           | 135              |
| 印刷製本費               | 32,425           | 29,701           | 2,724            |
| 光熱水料費               | 1,171            | 6,170            | △ 4,999          |
| 賃借料                 | 37,701           | 57,205           | △ 19,504         |
| 保険料                 | 9,313            | 10,296           | △ 983            |
| 諸謝金                 | 166,358          | 147,636          | 18,722           |
| 加盟団体交付金             | 18,850           | 20,850           | △ 2,000          |
| 競技会開催委託金            | 53,890           | 65,690           | △ 11,800         |
| 都道府県大会交付金           | 13,700           | 13,700           | 0                |
| 講習会等交付金             | 0                | 4,500            | △ 4,500          |
| 委託費                 | 215,175          | 80,221           | 134,954          |

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2013年4月1日から2014年3月31日まで

(単位:千円)

| 科 目                      | 当年度              | 前年度              | 増減              |
|--------------------------|------------------|------------------|-----------------|
| 支払手数料                    | 123,007          | 92,403           | 30,604          |
| 交際費                      | 6,350            | 2,357            | 3,993           |
| 新聞図書費                    | 184              | 190              | △ 6             |
| 会場費                      | 150,056          | 168,152          | △ 18,096        |
| 会議費                      | 22,761           | 34,160           | △ 11,399        |
| 食糧費                      | 6,348            | 6,211            | 137             |
| 用具費                      | 9,630            | 7,080            | 2,550           |
| 医療費                      | 0                | 1,230            | △ 1,230         |
| 警備費                      | 42,100           | 57,575           | △ 15,475        |
| 表彰費                      | 5,785            | 5,341            | 444             |
| 興行権取得費                   | 20,790           | 5,544            | 15,246          |
| マーケティング権取得費              | 9,450            | 93,640           | △ 84,190        |
| 商品買入費                    | 4,880            | 1,600            | 3,280           |
| 販売物品製作費                  | 3,450            | 5,000            | △ 1,550         |
| 広告宣伝費                    | 37,045           | 33,770           | 3,275           |
| 協賛看板製作運搬費                | 500              | 500              | 0               |
| 支払賞金                     | 33,200           | 33,540           | △ 340           |
| 支払肖像素材使用料                | 7,000            | 21,050           | △ 14,050        |
| 雑費                       | 7,169            | 12,673           | △ 5,504         |
| システム開発費                  | 48,430           | 0                | 48,430          |
| <b>JOC選手強化委託事業費</b>      | <b>143,370</b>   | <b>141,655</b>   | <b>1,715</b>    |
| 旅費                       | 74,366           | 65,667           | 8,698           |
| 交通費                      | 17,643           | 16,751           | 892             |
| 宿泊費                      | 35,621           | 38,326           | △ 2,705         |
| 旅行雑費                     | 21,102           | 10,590           | 10,512          |
| 渡航費                      | 36,970           | 32,100           | 4,870           |
| 国外滞在費                    | 17,579           | 18,354           | △ 776           |
| 謝金                       | 0                | 4,864            | △ 4,864         |
| 通信運搬費                    | 760              | 0                | 760             |
| 借損料                      | 0                | 1,260            | △ 1,260         |
| 消耗品費                     | 0                | 150              | △ 150           |
| 印刷製本費                    | 5,490            | 0                | 5,490           |
| 会議費                      | 0                | 0                | 0               |
| 雑役務費                     | 1,584            | 17,232           | △ 15,648        |
| 雑費                       | 6,622            | 2,028            | 4,594           |
| <b>スポーツ振興センター助成対象事業費</b> | <b>81,909</b>    | <b>73,329</b>    | <b>8,580</b>    |
| 旅費                       | 23,326           | 20,051           | 3,275           |
| 交通費                      | 13,022           | 10,710           | 2,312           |
| 宿泊費                      | 9,673            | 8,425            | 1,248           |
| 旅行雑費                     | 631              | 916              | △ 285           |
| 渡航費                      | 13,307           | 14,277           | △ 970           |
| 滞在費                      | 15,161           | 10,102           | 5,059           |
| 通信運搬費                    | 219              | 186              | 34              |
| 借料及び損料                   | 1,062            | 839              | 223             |
| 消耗品費                     | 1,535            | 1,552            | △ 16            |
| 印刷製本費                    | 10               | 15               | △ 5             |
| 諸謝金                      | 3,090            | 1,460            | 1,630           |
| 会議費                      | 8                | 4                | 4               |
| 雑役務費                     | 23,624           | 23,995           | △ 371           |
| 雑費                       | 566              | 849              | △ 283           |
| <b>管理費</b>               | <b>92,158</b>    | <b>123,363</b>   | <b>△ 31,205</b> |
| 人件費                      | 36,307           | 30,670           | 5,637           |
| 管理費                      | 55,851           | 92,693           | △ 36,842        |
| <b>経常費用計</b>             | <b>2,122,611</b> | <b>2,047,844</b> | <b>74,767</b>   |
| 評価損益等調整前当期経常増減額          | △ 33,588         | 6,106            | △ 39,694        |
| 基本財産評価損益等                | 0                | 0                | 0               |

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2013年4月1日から2014年3月31日まで

(単位:千円)

| 科 目          | 当年度       | 前年度       | 増減       |
|--------------|-----------|-----------|----------|
| 特定資産評価損益等    | 0         | 0         | 0        |
| 投資有価証券評価損益等  | 0         | 0         | 0        |
| 評価損益等計       | 0         | 0         | 0        |
| 当期経常増減額      | △ 33,588  | 6,106     | △ 39,694 |
| 2. 経常外増減の部   | 0         | 0         | 0        |
| (1) 経常外収益    | 0         | 0         | 0        |
| 経常外収益計       | 0         | 0         | 0        |
| (2) 経常外費用    | 0         | 0         | 0        |
| 経常外費用計       | 0         | 0         | 0        |
| 当期経常外増減額     | 0         | 0         | 0        |
| 税引前当期正味財産増減額 | △ 33,588  | 6,106     | △ 39,694 |
| 法人税、住民税及び事業税 | 440       | 2,987     | △ 2,547  |
| 当期正味財産増減額    | △ 34,028  | 3,119     | △ 37,147 |
| 正味財産期首残高     | 1,144,797 | 1,141,678 | 3,119    |
| 正味財産期末残高     | 1,110,769 | 1,144,797 | △ 34,028 |

第4期・収支予算書内訳表

2013年4月1日から2014年3月31日まで

(単位:円)

| 科 目          | 公益目的事業会計    |                        |                     |               |    | 収益事業等会計       |             |                   |               |                | 法 人 計 | 合 計         |            |               |
|--------------|-------------|------------------------|---------------------|---------------|----|---------------|-------------|-------------------|---------------|----------------|-------|-------------|------------|---------------|
|              | 公1          | 公2                     | 公3                  | 公4            | 共通 | 小計            | 収1          | 収2                | 収3            | その他            |       |             | 共通         | 小計            |
|              | 競技力<br>向上事業 | 国際大会開催<br>及び<br>国際貢献事業 | 講習会<br>指導者等<br>養成事業 | 全国大会等<br>開催事業 |    |               | マーケティング事業   | 用具等公認・<br>公認品販売事業 | Vリーグ等<br>開催事業 | 地域グループ<br>育成事業 |       |             |            |               |
| I一般正味財産増減の部  |             |                        |                     |               |    |               |             |                   |               |                |       |             |            |               |
| 1 経常増減の部     |             |                        |                     |               |    |               |             |                   |               |                |       |             |            |               |
| (1) 経常収益     |             |                        |                     |               |    |               |             |                   |               |                |       |             |            |               |
| 基本財産運用益      | 425,000     |                        |                     |               |    | 425,000       |             |                   |               |                |       | 0           | 425,000    | 850,000       |
| 特定資産運用益      | 14,000      | 14,000                 |                     | 1,000         |    | 29,000        |             |                   |               |                |       | 0           | 31,000     | 60,000        |
| 受取メンバー制度登録料  | 46,123,000  |                        | 14,675,000          | 54,509,000    |    | 115,307,000   |             |                   |               |                |       | 0           | 94,343,000 | 209,650,000   |
| 事業収益         | 22,000,000  | 581,400,000            | 11,025,000          | 247,539,000   |    | 861,964,000   | 620,600,000 | 107,225,000       | 122,300,000   |                |       | 850,125,000 |            | 1,712,089,000 |
| 協賛金収益        |             | 93,000,000             | 11,025,000          | 151,785,000   |    | 255,810,000   | 579,600,000 |                   |               |                |       | 579,600,000 |            | 835,410,000   |
| 入場料収益        |             | 487,500,000            |                     | 30,100,000    |    | 517,600,000   |             |                   | 96,200,000    |                |       | 96,200,000  |            | 613,800,000   |
| 業務受託料収益      |             |                        |                     |               |    | 0             |             | 5,250,000         | 20,000,000    |                |       | 25,250,000  |            | 25,250,000    |
| 興行権料収益       |             |                        |                     |               |    | 0             | 3,000,000   |                   |               |                |       | 3,000,000   |            | 3,000,000     |
| 放映権料収益       |             |                        |                     | 1,050,000     |    | 1,050,000     |             |                   |               |                |       | 0           |            | 1,050,000     |
| 広告料収益        |             |                        |                     | 2,430,000     |    | 2,430,000     |             |                   |               |                |       | 0           |            | 2,430,000     |
| チーム参加料収益     |             | 900,000                |                     | 53,964,000    |    | 53,964,000    |             |                   |               |                |       | 0           |            | 53,964,000    |
| 大会プログラム販売収益  |             |                        |                     | 9,110,000     |    | 9,110,000     |             |                   | 6,100,000     |                |       | 6,100,000   |            | 15,210,000    |
| 公認ルールブック販売収益 |             |                        |                     |               |    | 0             |             | 37,380,000        |               |                |       | 37,380,000  |            | 37,380,000    |
| 用具等公認・検定料収益  |             |                        |                     |               |    | 0             |             | 54,595,000        |               |                |       | 54,595,000  |            | 54,595,000    |
| 肖像素材使用料収益    |             |                        |                     |               |    | 0             | 18,000,000  |                   |               |                |       | 18,000,000  |            | 18,000,000    |
| 物品販売売上収益     |             |                        |                     |               |    | 0             |             | 10,000,000        |               |                |       | 10,000,000  |            | 10,000,000    |
| 携帯サイト関連収益    |             |                        |                     |               |    | 0             | 20,000,000  |                   |               |                |       | 20,000,000  |            | 20,000,000    |
| その他の事業収益     | 22,000,000  |                        |                     |               |    | 22,000,000    |             |                   |               |                |       | 0           |            | 22,000,000    |
| 受取補助金等       | 102,769,000 |                        |                     | 6,000,000     |    | 108,769,000   |             |                   |               |                |       | 0           |            | 108,769,000   |
| JOC選手強化委託金   | 57,000,000  |                        |                     |               |    | 57,000,000    |             |                   |               |                |       | 0           |            | 57,000,000    |
| スポーツ振興基金助成金  | 6,000,000   |                        |                     |               |    | 6,000,000     |             |                   |               |                |       | 0           |            | 6,000,000     |
| 競技強化支援事業助成金  | 6,000,000   |                        |                     |               |    | 6,000,000     |             |                   |               |                |       | 0           |            | 6,000,000     |
| スポーツ振興くじ助成金  | 32,769,000  |                        |                     |               |    | 32,769,000    |             |                   |               |                |       | 0           |            | 32,769,000    |
| その他補助金助成金    | 1,000,000   |                        |                     | 6,000,000     |    | 7,000,000     |             |                   |               |                |       | 0           |            | 7,000,000     |
| 受取負担金        |             |                        |                     |               |    | 0             |             |                   |               |                |       | 0           |            | 0             |
| 受取交付金        | 28,000,000  |                        | 1,000,000           | 5,500,000     |    | 34,500,000    |             |                   |               |                |       | 0           |            | 34,500,000    |
| JOC交付金       | 28,000,000  |                        |                     |               |    | 28,000,000    |             |                   |               |                |       | 0           |            | 28,000,000    |
| 日体協交付金       |             |                        | 1,000,000           | 5,500,000     |    | 6,500,000     |             |                   |               |                |       | 0           |            | 6,500,000     |
| 受取寄付金        | 5,000,000   |                        |                     |               |    | 5,000,000     |             |                   |               |                |       | 0           |            | 5,000,000     |
| 雑収益          |             | 3,500,000              |                     | 11,305,000    |    | 14,805,000    | 100,000     |                   | 1,200,000     |                |       | 1,300,000   | 2,000,000  | 18,105,000    |
| 経常収益計        | 204,331,000 | 584,914,000            | 26,700,000          | 324,854,000   | 0  | 1,140,799,000 | 620,700,000 | 107,225,000       | 123,500,000   | 0              |       | 851,425,000 | 96,799,000 | 2,089,023,000 |
| (2) 経常費用     |             |                        |                     |               |    |               |             |                   |               |                |       |             |            |               |
| 事業費          | 318,914,183 | 728,847,327            | 85,246,426          | 430,172,670   | 0  | 1,563,180,606 | 105,152,944 | 34,676,689        | 81,431,661    | 20,732,111     | 0     | 241,993,405 | 0          | 1,805,174,011 |
| 役員報酬         | 3,553,520   | 6,539,440              | 1,720,000           | 6,109,440     |    | 17,922,400    | 0           | 0                 | 1,290,000     | 172,000        |       | 1,462,000   |            | 19,384,400    |
| 給料手当         | 38,426,349  | 52,509,651             | 3,593,399           | 16,233,067    |    | 110,762,466   | 13,952,504  | 5,417,666         | 4,259,875     | 942,709        |       | 24,572,754  |            | 135,335,220   |
| 賞与引当金繰入額     | 1,648,187   | 1,889,931              | 256,880             | 982,823       |    | 4,777,821     | 440,960     | 444,457           | 274,357       | 50,065         |       | 1,209,839   |            | 5,987,680     |
| 臨時雇賃金        | 0           | 8,830,000              | 0                   | 3,590,000     |    | 12,420,000    | 0           | 0                 | 180,000       | 0              |       | 180,000     |            | 12,600,000    |
| 退職給付費用       | 2,695,615   | 2,715,251              | 308,654             | 1,105,902     |    | 6,825,422     | 684,498     | 4,637,688         | 330,583       | 61,884         |       | 5,714,653   |            | 12,540,075    |
| 福利厚生費        | 6,180,527   | 9,171,808              | 917,403             | 3,461,000     |    | 19,730,738    | 1,702,000   | 994,000           | 1,000,000     | 193,000        |       | 3,889,000   |            | 23,619,738    |
| 旅費交通費        | 23,515,500  | 208,278,000            | 35,968,000          | 124,575,000   |    | 392,336,500   | 4,570,000   | 1,900,000         | 1,500,000     | 0              |       | 7,970,000   |            | 400,306,500   |
| 海外派遣費        | 36,670,000  | 12,000,000             | 0                   | 0             |    | 48,670,000    | 0           | 0                 | 0             | 0              |       | 0           |            | 48,670,000    |
| 通信運搬費        | 1,057,920   | 6,163,280              | 2,646,600           | 2,580,000     |    | 12,447,800    | 599,560     | 193,040           | 186,720       | 17,600         |       | 996,920     |            | 13,444,720    |
| 減価償却費        | 404,889     | 952,048                | 12,455              | 1,509,205     |    | 2,878,597     | 41,539      | 25,624            | 414,182       | 21,408         |       | 502,753     |            | 3,381,350     |
| 消耗什器備品費      | 183,430     | 889,870                | 424,900             | 103,750       |    | 1,601,950     | 64,740      | 43,160            | 29,880        | 4,150          |       | 141,930     |            | 1,743,880     |
| 消耗品費         | 1,179,680   | 4,501,120              | 4,534,800           | 29,014,600    |    | 39,230,200    | 288,240     | 1,658,160         | 254,880       | 10,400         |       | 2,211,680   |            | 41,441,880    |
| 印刷製本費        | 2,820,450   | 6,626,050              | 3,133,500           | 12,941,250    |    | 25,521,250    | 113,100     | 6,725,400         | 58,200        | 7,250          |       | 6,903,950   |            | 32,425,200    |
| 光熱水料費        | 256,060     | 282,020                | 42,480              | 291,100       |    | 871,660       | 152,220     | 92,040            | 48,380        | 7,080          |       | 299,720     |            | 1,171,380     |
| 賃借料          | 14,222,516  | 9,453,998              | 863,192             | 7,000,756     |    | 31,540,462    | 3,078,863   | 1,863,974         | 1,073,964     | 143,865        |       | 6,160,666   |            | 37,701,128    |
| 保険料          | 4,114,920   | 4,091,280              | 15,600              | 882,000       |    | 9,103,800     | 40,560      | 27,040            | 138,720       | 2,600          |       | 208,920     |            | 9,312,720     |

| 科目                | 公益目的事業会計    |                |             |            |    | 収益事業等会計     |            |               |            |            |    |            | 法人計         | 合計 |
|-------------------|-------------|----------------|-------------|------------|----|-------------|------------|---------------|------------|------------|----|------------|-------------|----|
|                   | 公1          | 公2             | 公3          | 公4         | 共通 | 小計          | 収1         | 収2            | 収3         | その他        | 共通 | 小計         |             |    |
|                   | 競技力向上事業     | 国際大会開催及び国際貢献事業 | 講習会指導者等養成事業 | 全国大会等開催事業  |    |             | マーケティング事業  | 用具等公認・公認品販売事業 | Vリーグ等開催事業  | 地域グループ育成事業 |    |            |             |    |
| 諸謝金               | 153,893,000 | 0              | 11,976,000  | 489,000    |    | 166,358,000 | 0          | 0             | 0          | 0          |    | 0          | 166,358,000 |    |
| 加盟団体交付金           | 0           | 0              | 0           | 0          |    | 0           | 0          | 0             | 0          | 18,850,000 |    | 18,850,000 | 18,850,000  |    |
| 競技会開催委託金          | 0           | 0              | 4,800,000   | 49,090,000 |    | 53,890,000  | 0          | 0             | 0          | 0          |    | 0          | 53,890,000  |    |
| 都道府県大会交付金         | 0           | 0              | 0           | 13,700,000 |    | 13,700,000  | 0          | 0             | 0          | 0          |    | 0          | 13,700,000  |    |
| 講習会等交付金           | 0           | 0              | 0           | 0          |    | 0           | 0          | 0             | 0          | 0          |    | 0          | 0           |    |
| 委託費               | 4,806,000   | 180,557,000    | 835,000     | 7,689,000  |    | 193,887,000 | 15,534,000 | 3,831,000     | 1,908,000  | 15,000     |    | 21,288,000 | 215,175,000 |    |
| 支払手数料             | 2,067,000   | 63,170,000     | 658,000     | 5,128,000  |    | 71,023,000  | 47,124,000 | 50,000        | 4,810,000  | 0          |    | 51,984,000 | 123,007,000 |    |
| 交際費               | 0           | 3,000,000      | 0           | 440,000    |    | 3,440,000   | 2,820,000  | 0             | 90,000     | 0          |    | 2,910,000  | 6,350,000   |    |
| 新聞図書費             | 48,620      | 63,580         | 6,600       | 27,500     |    | 146,300     | 17,160     | 11,440        | 7,920      | 1,100      |    | 37,620     | 183,920     |    |
| 会場費               | 0           | 94,487,000     | 0           | 35,569,000 |    | 130,056,000 | 0          | 0             | 20,000,000 | 0          |    | 20,000,000 | 150,056,000 |    |
| 会議費               | 830,000     | 6,376,000      | 9,610,000   | 5,095,000  |    | 21,911,000  | 520,000    | 130,000       | 200,000    | 0          |    | 850,000    | 22,761,000  |    |
| 食糧費               | 0           | 0              | 0           | 5,910,000  |    | 5,910,000   | 0          | 0             | 438,000    | 0          |    | 438,000    | 6,348,000   |    |
| 用具費               | 5,400,000   | 0              | 0           | 4,230,000  |    | 9,630,000   | 0          | 0             | 0          | 0          |    | 0          | 9,630,000   |    |
| 医療費               | 0           | 0              | 0           | 0          |    | 0           | 0          | 0             | 0          | 0          |    | 0          | 0           |    |
| 警備費               | 0           | 18,000,000     | 0           | 9,100,000  |    | 27,100,000  | 0          | 0             | 15,000,000 | 0          |    | 15,000,000 | 42,100,000  |    |
| 表彰費               | 0           | 1,280,000      | 0           | 4,505,000  |    | 5,785,000   | 0          | 0             | 0          | 0          |    | 0          | 5,785,000   |    |
| 興行権取得費            | 0           | 0              | 0           | 0          |    | 0           | 0          | 0             | 20,790,000 | 0          |    | 20,790,000 | 20,790,000  |    |
| マーケティング権取得費       | 0           | 9,450,000      | 0           | 0          |    | 9,450,000   | 0          | 0             | 0          | 0          |    | 0          | 9,450,000   |    |
| 商品買入費             | 0           | 0              | 0           | 0          |    | 0           | 0          | 0             | 4,880,000  | 0          |    | 4,880,000  | 4,880,000   |    |
| 販売物品製作費           | 0           | 0              | 0           | 0          |    | 0           | 0          | 3,450,000     | 0          | 0          |    | 3,450,000  | 3,450,000   |    |
| 広告宣伝費             | 0           | 1,500,000      | 0           | 35,425,000 |    | 36,925,000  | 0          | 0             | 120,000    | 0          |    | 120,000    | 37,045,000  |    |
| 協賛看板製作運搬費         | 0           | 0              | 0           | 0          |    | 0           | 500,000    | 0             | 0          | 0          |    | 500,000    | 500,000     |    |
| 支払賞金              | 0           | 0              | 0           | 33,200,000 |    | 33,200,000  | 0          | 0             | 0          | 0          |    | 0          | 33,200,000  |    |
| 支払肖像素材使用料         | 0           | 0              | 0           | 0          |    | 0           | 7,000,000  | 0             | 0          | 0          |    | 7,000,000  | 7,000,000   |    |
| 雑費                | 2,122,000   | 700,000        | 1,182,963   | 2,829,277  |    | 6,834,240   | 225,000    | 50,000        | 60,000     | 0          |    | 335,000    | 7,169,240   |    |
| システム開発費           | 12,818,000  | 15,370,000     | 1,740,000   | 7,366,000  |    | 37,294,000  | 5,684,000  | 3,132,000     | 2,088,000  | 232,000    |    | 11,136,000 | 48,430,000  |    |
| JOC選手強化委託事業費      | 143,369,500 |                |             |            |    | 143,369,500 |            |               |            |            |    | 0          | 143,369,500 |    |
| 旅費                | 74,365,500  |                |             |            |    | 74,365,500  |            |               |            |            |    | 0          | 74,365,500  |    |
| 交通費               | 17,642,500  |                |             |            |    | 17,642,500  |            |               |            |            |    | 0          | 17,642,500  |    |
| 宿泊費               | 35,621,000  |                |             |            |    | 35,621,000  |            |               |            |            |    | 0          | 35,621,000  |    |
| 旅行雑費              | 21,102,000  |                |             |            |    | 21,102,000  |            |               |            |            |    | 0          | 21,102,000  |    |
| 渡航費               | 36,970,000  |                |             |            |    | 36,970,000  |            |               |            |            |    | 0          | 36,970,000  |    |
| 国外滞在費             | 17,578,500  |                |             |            |    | 17,578,500  |            |               |            |            |    | 0          | 17,578,500  |    |
| 通信運搬費             | 0           |                |             |            |    | 0           |            |               |            |            |    | 0          | 0           |    |
| 借損料               | 760,000     |                |             |            |    | 760,000     |            |               |            |            |    | 0          | 760,000     |    |
| 消耗品費              | 0           |                |             |            |    | 0           |            |               |            |            |    | 0          | 0           |    |
| 印刷製本費             | 0           |                |             |            |    | 0           |            |               |            |            |    | 0          | 0           |    |
| 謝金                | 5,490,000   |                |             |            |    | 5,490,000   |            |               |            |            |    | 0          | 5,490,000   |    |
| 会議費               | 0           |                |             |            |    | 0           |            |               |            |            |    | 0          | 0           |    |
| 雑役務費              | 1,584,000   |                |             |            |    | 1,584,000   |            |               |            |            |    | 0          | 1,584,000   |    |
| 雑費                | 6,621,500   |                |             |            |    | 6,621,500   |            |               |            |            |    | 0          | 6,621,500   |    |
| スポーツ振興センター助成対象事業費 | 59,581,140  | 7,138,830      |             | 2,882,244  |    | 69,602,214  |            |               | 12,306,516 |            |    | 12,306,516 | 81,908,730  |    |
| 旅費                | 23,325,500  |                |             |            |    | 23,325,500  |            |               |            |            |    | 0          | 23,325,500  |    |
| 交通費               | 13,022,000  |                |             |            |    | 13,022,000  |            |               |            |            |    | 0          | 13,022,000  |    |
| 宿泊費               | 9,672,500   |                |             |            |    | 9,672,500   |            |               |            |            |    | 0          | 9,672,500   |    |
| 旅行雑費              | 631,000     |                |             |            |    | 631,000     |            |               |            |            |    | 0          | 631,000     |    |
| 渡航費               | 13,307,160  |                |             |            |    | 13,307,160  |            |               |            |            |    | 0          | 13,307,160  |    |
| 国外滞在費             | 15,161,000  |                |             |            |    | 15,161,000  |            |               |            |            |    | 0          | 15,161,000  |    |
| 通信運搬費             | 219,280     |                |             |            |    | 219,280     |            |               |            |            |    | 0          | 219,280     |    |
| 借損料               | 1,062,280   |                |             |            |    | 1,062,280   |            |               |            |            |    | 0          | 1,062,280   |    |
| 消耗品費              | 1,535,220   |                |             |            |    | 1,535,220   |            |               |            |            |    | 0          | 1,535,220   |    |
| 印刷製本費             | 10,000      |                |             |            |    | 10,000      |            |               |            |            |    | 0          | 10,000      |    |
| 謝金                | 3,090,000   |                |             |            |    | 3,090,000   |            |               |            |            |    | 0          | 3,090,000   |    |
| 会議費               | 8,100       |                |             |            |    | 8,100       |            |               |            |            |    | 0          | 8,100       |    |
| 雑役務費              | 1,296,600   | 7,138,830      |             | 2,882,244  |    | 11,317,674  |            |               | 12,306,516 |            |    | 12,306,516 | 23,624,190  |    |
| 雑費                | 566,000     |                |             |            |    | 566,000     |            |               |            |            |    | 0          | 566,000     |    |
| 管理費               |             |                |             |            |    |             |            |               |            |            |    | 0          |             |    |
|                   |             |                |             |            |    |             |            |               |            |            |    | 92,158,457 | 92,158,457  |    |

| 科目                  | 公益目的事業会計                |                         |                       |                         |               |                           | 収益事業等会計                |                       |                       |                       |                 |                         | 法人計                   | 合計                         |
|---------------------|-------------------------|-------------------------|-----------------------|-------------------------|---------------|---------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------|-------------------------|-----------------------|----------------------------|
|                     | 公1                      | 公2                      | 公3                    | 公4                      | 共通            | 小計                        | 収1                     | 収2                    | 収3                    | その他                   | 共通              | 小計                      |                       |                            |
|                     | 競技力<br>向上事業             | 国際大会開催<br>及び<br>国際貢献事業  | 講習会<br>指導者等<br>養成事業   | 全国大会等<br>開催事業           |               |                           | マーケティング事業              | 用具等公認・<br>公認品販売事業     | Vリーグ等<br>開催事業         | 地域グループ<br>育成事業        |                 |                         |                       |                            |
| 人件費                 |                         |                         |                       |                         |               |                           |                        |                       |                       |                       |                 |                         | 36,306,900            | 36,306,902                 |
| 管理費                 |                         |                         |                       |                         |               |                           |                        |                       |                       |                       |                 |                         | 55,851,557            | 55,851,559                 |
| 経常費用計               | 521,864,823<br>(24.60%) | 735,986,157<br>(34.70%) | 85,246,426<br>(4.00%) | 433,054,914<br>(20.40%) | 0<br>(0.00%)  | 1,776,152,320<br>(83.70%) | 105,152,944<br>(5.00%) | 34,676,689<br>(1.60%) | 93,738,177<br>(4.40%) | 20,732,111<br>(1.00%) | 0<br>(0.00%)    | 254,299,921<br>(12.00%) | 92,158,457<br>(4.30%) | 2,122,610,698<br>(100.00%) |
| 評価損益等調整前<br>当期経常増減額 | (317,533,823)           | (151,072,157)           | (58,546,426)          | (108,200,914)           | 0             | (635,353,320)             | 515,547,056            | 72,548,311            | 29,761,823            | (20,732,111)          | 0               | 597,125,079             | 4,640,543             | (33,587,698)               |
| 基本財産評価損益等           | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 特定資産評価損益等           | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 投資有価証券評価損益等         | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 評価損益等計              | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 当期経常増減額             | (317,533,823)           | (151,072,157)           | (58,546,426)          | (108,200,914)           | 0             | (635,353,320)             | 515,547,056            | 72,548,311            | 29,761,823            | (20,732,111)          | 0               | 597,125,079             | 4,640,543             | (33,587,698)               |
| 2. 経常外増減の部          |                         |                         |                       |                         |               |                           |                        |                       |                       |                       |                 |                         |                       |                            |
| (1) 経常外収益           | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 経常外収益計              | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| (2) 経常外費用           | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 経常外費用計              | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 当期経常外増減額            | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 0                     | 0                          |
| 他会計振替額(その他事業2分の1)   |                         |                         |                       |                         |               |                           |                        |                       |                       |                       |                 | 0                       | 0                     | 0                          |
| 他会計振替額(収益事業2分の1)    |                         |                         |                       |                         | 279,808,298   | 279,808,298               |                        |                       |                       |                       | (279,808,298)   | (279,808,298)           | 0                     | 0                          |
| 他会計振替額(収益事業2分の1超)   |                         |                         |                       |                         | 279,808,297   | 279,808,297               |                        |                       |                       |                       | (279,808,297)   | (279,808,297)           | 0                     | 0                          |
| 税引前当期正味財産増減額        | (317,533,823)           | (151,072,157)           | (58,546,426)          | (108,200,914)           | 559,616,595   | (75,736,726)              | 515,547,056            | 72,548,311            | 29,761,823            | (20,732,111)          | (559,616,595)   | 37,508,485              | 4,640,543             | (33,587,698)               |
| 法人税、住民税及び事業税        | 0                       | 0                       | 0                     | 0                       | 0             | 0                         | 0                      | 0                     | 0                     | 0                     | 0               | 0                       | 440,000               | 440,000                    |
| 当期正味財産増減額           | (317,533,823)           | (151,072,157)           | (58,546,426)          | (108,200,914)           | 559,616,595   | (75,736,726)              | 515,547,056            | 72,548,311            | 29,761,823            | (20,732,111)          | (559,616,595)   | 37,508,485              | 4,200,543             | (34,027,698)               |
| 正味財産期首残高            | (495,646,827)           | (316,549,635)           | (123,025,543)         | (212,116,894)           | 1,502,064,300 | 354,725,401               | 1,658,180,063          | 330,439,876           | 141,522,870           | (82,800,993)          | (1,400,468,800) | 646,873,016             | 143,198,655           | 1,144,797,072              |
| 正味財産期末残高            | (813,180,650)           | (467,621,792)           | (181,571,969)         | (320,317,808)           | 2,061,680,895 | 278,988,675               | 2,173,727,119          | 402,988,187           | 171,284,693           | (103,533,104)         | (1,960,085,395) | 684,381,501             | 147,399,198           | 1,110,769,374              |